## La Jolla Village Merchant Association 2019 Strategic Plan Initiatives

1. ORGANIZATIONAL EXCELLENCE	2. ECONOMIC VITALITY & MERCHANT DEVELOPMENT	3. DESIGN AND AMBIENCE	4a. PROMOTION (Events and Experiences)	4b. PROMOTION (Marketing & Publicity)
Big Ideas	Big Ideas	Big ideas	Big ideas	Big Ideas
Generate New Revenue Streams  1. Develop Associate Member	Ease of Access Parking Program Merchant Education & Communication  1. Park La Jolla – Develop parking	Support, Assist & Align with MAD Connect Storeowners to City Resources  1. Align with Maintenance	Create Cultural Arts Experiences to attract locals and tourists to La Jolla as a destination  1. Monthly Event (First Friday/La	Brand La Jolla as Cultural Arts Hub of San Diego County (Think Laguna Beach)  1. Write marketing plan
Category  2. Re-vamp PROW Access program for consistency in billing and design.  3. Recruit Student Interns/Volunteers  4. Apply for Community Enhancement Grant  5. Develop Media Kit/Rate Card  6. Create Shop Local Discount Program  7. Create Key Messaging (Elevator Speech – See Marketing and Publicity)	plan and creative solutions to alleviate parking as a deterrent to doing business in La Jolla Village  2. Merchant Development • Education Workshops • Mentorship via Block Captains • Increase and promote merchant Resources on Website	Assessment District to insure LJVMA needs are being addressed  2. Maintain and upgrade design amenities (benches, flowers, trash cans, tree program  3. Lighting improvements  4. Storefront Improvement – Small Business Development Grants  5. Experiential events (See Event and Experiences Committee)  6. Communicate and better control consistency for PROW Access (See Organization)	Jolla After Dark,  2. Strategic Tie-in with Third Party Events (partnerships insure our brand is visible, assist, clear communication between event managers and merchants, opportunity for merchants to sponsor/set up pop- ups/concessions, etc.)  3. Collaborate with LJVMA arts, culture and event organizations (Athenaeum, Warwicks, La Jolla Music Society, Comedy Store, Nightclubs, Restaurants with Live Entertainment, Contemporary Museum of Art, Hotels, Tour Companies, etc.)	2. Correct misconceptions (parking, haughtiness) 3. Support all other initiatives (events, experiences, local's engagement, etc.)